BEYOND THE PLAN RETHINKING STRATEGIC PLANNING FOR REAL IMPACT



LOGISTICS

- We're scheduled to be together for the next 60 minutes
- We do not have a formal break scheduled during this presentation
- Take care of your needs and those in your care
- We encourage you to silence the things that ding, ring and buzz
- Use technology to help keep you in the "room" today
- We will make all slides available to you following the presentation
- 1 CAE credit is available for participating in the live program only



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WAYS TO PARTICIPATE ON THE ZOOM WEBINAR Platform

- **Q+A:** Enter questions and engage with the facilitators via the Q+A function.
- Chat: You're welcome to communicate with other attendees via chat./
- Reactions: Utilize "Reactions" as a non-verbal communication strategy.
- **Captions:** Captions are enabled should you wish to use them.
- **Session Recording Notice:** This session is being recorded. Please refrain from sharing confidential information.
- Al Notetaker: If you are using an Al notetaker, please make sure it's set to not share afterwards.

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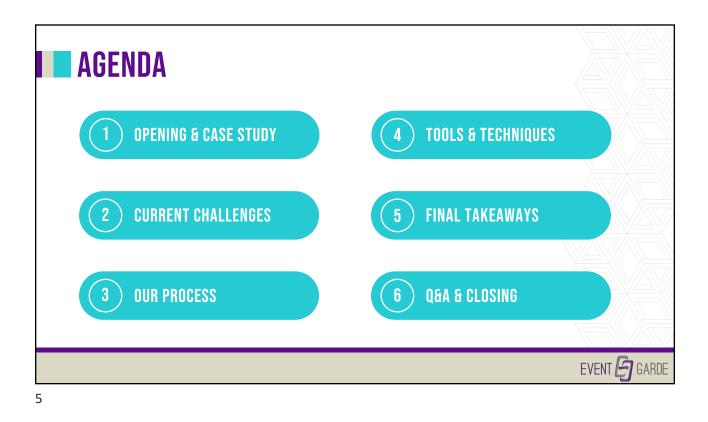
TODAY'S AIMS

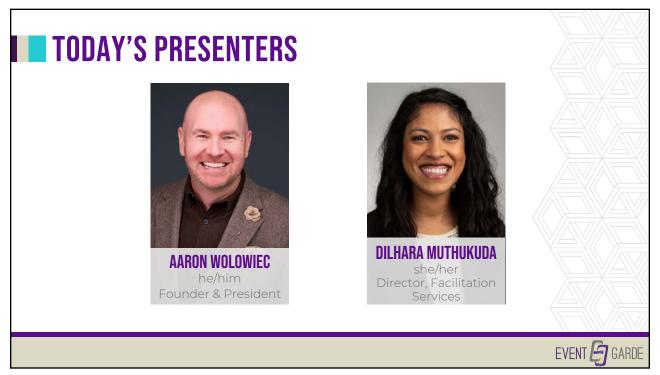
RATIONAL AIMS

- Understand how Event Garde's strategic planning process differs from traditional approaches and why that matters.
- Leave with practical strategies and tools to strengthen your own planning processes, from design to implementation.

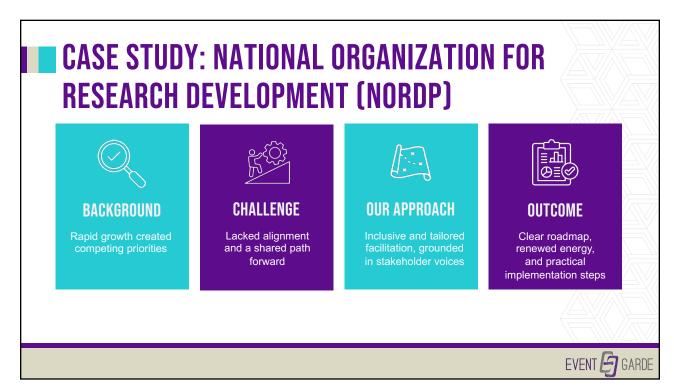
EXPERIENTIAL AIMS

- Feel inspired to think differently about strategic planning as a dynamic, inclusive, and valuesdriven journey.
- Experience a sense of connection and possibility as you explore real-world stories and practical takeaways you can adapt to your own context.











FORESIGHT	GARDE GARDE OF Planning				
	Adapted from 5-10 YEARS	 Technology of Partic. Future-focused scanning Drivers of change 	What are the opportunities and challenges associated with this change for our organization/members?		T
STRATEGIC PLANNING	2-5 YEARS	 Environmental scan/trends Discern new initiatives 	What are critical areas where we need to put our actions/resources over this period of time?		، برج برج
OPERATIONAL PLANNING	1 YEAR	 Multiple goals and objectives Linear work plan 	What do we need to do to carry out these operational functions?		
PROJECT PLANNING	< 1 YEAR	 Single focus Accomplish a specific task 	What do we need to do to accomplish this project/event/initiative?		Ē

WHY STRATEGIC Planning needs to Evolve

STRATEGIC PLANS OFTEN FALL SHORT

- · Top-down decisions and silos
- Overwhelming or vague goals
- · Lack of buy-in, ownership or follow-through

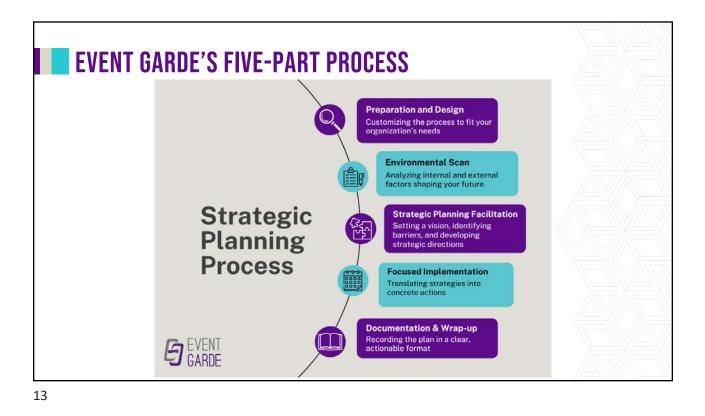
TODAY'S ENVIRONMENT REQUIRES:

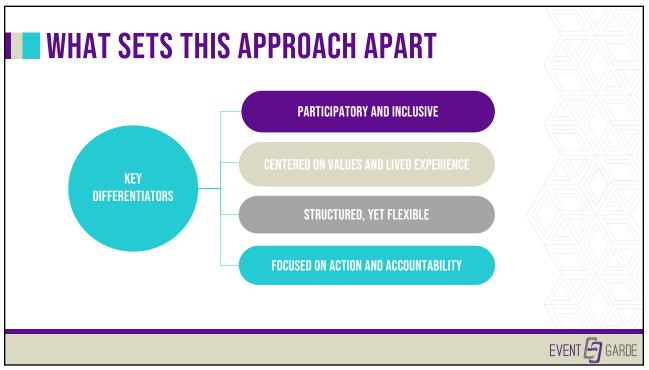
- · Collaborative, inclusive decision-making
- · Clear, focused, achievable goals
- Shared accountability and consistent followthrough



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KEY TOOLS & TECHNIQUES



VISUAL & PARTICIPATORY TOOLS We use tools like sticky walls and virtual whiteboards to visually organize group thinking and ensure that every voice is seen, heard, and reflected in the final plan.



ENVIRONMENTAL SCAN

Our environmental scan gathers stakeholder input across past, present, and future lenses to ground the planning process in current realities and emerging opportunities.



UNDERLYING CONTRADICTIONS This exercise uncovers the root causes and cultural patterns blocking progress—naming what's getting in the way so strategy can directly address it.

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KEY TOOLS & TECHNIQUES



90-DAY IMPLEMENTATION SPRINTS

We guide teams in developing 90-day action plans that break big goals into manageable steps, align daily work with strategic priorities, and build momentum.



STAKEHOLDER MAPPING

We help clients identify and engage a broad range of internal and external voices to promote inclusivity and ensure diverse perspectives shape the strategy.



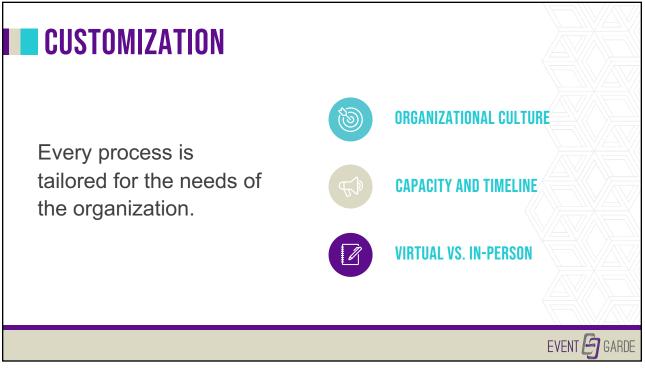
IN-PERSON VS. VIRTUAL FACILITATION

Whether in-person or virtual, our planning experiences are intentionally designed for equity, accessibility, and full participation, using formatspecific tools to maximize engagement.

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PRACTICAL TIPS FOR MAXIMUM IMPACT

Ensure your team is aligned on purpose, expectations, and capacity before beginning. A shared commitment to the process lays the foundation for success.

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DON'T SKIP THE CONTRADICTIONS

Uncovering the barriers and tensions that block progress is essential. This oftenmissed phase makes the strategy more honest and more likely to succeed.

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ENGAGE DIVERSE VOICES

Broaden who's in the room. Involving people across roles and backgrounds builds buy-in and surfaces perspectives that lead to better strategies. Stakeholder mapping is helpful.

ALIGN PLANNING & IMPLEMENTATION

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A strategic plan only matters if it gets used. Design implementation tools, like 90-day sprints and accountability structures, right from the start.







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